



# The University of North Carolina

General Administration  
Post Office Box 2688, Chapel Hill, NC 27515-2688

THOMAS W. ROSS, President

Telephone: (919) 962-1000 • Fax: (919) 843-9695 • E-mail: tomross@northcarolina.edu

*Constituent Universities*  
Appalachian State  
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East Carolina  
University

Elizabeth City  
State University

Fayetteville State  
University

North Carolina  
Agricultural and  
Technical State  
University

North Carolina  
Central University

North Carolina  
State University  
at Raleigh

University of  
North Carolina  
at Asheville

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North Carolina  
at Chapel Hill

University of  
North Carolina  
at Charlotte

University of  
North Carolina  
at Greensboro

University of  
North Carolina  
at Pembroke

University of  
North Carolina  
at Wilmington

University of  
North Carolina  
School of the Arts

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University

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State University

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October 8, 2012

Dr. Catherine Rigsby  
Chair, UNC Faculty Assembly  
Department of Geological Sciences  
East Carolina University  
Greenville, North Carolina 27858

Dear Dr. Rigsby:

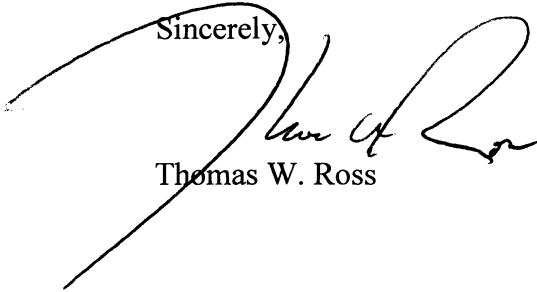
Thank you for working with me to establish a framework for engaging UNC faculty in the UNC Board of Governors' strategic planning process for 2013-2018. In addition to your active participation as a member of the Advisory Committee on Strategic Directions, I am pleased that you or your designee also will attend meetings of the Strategic Directions Committee. As you know, the Strategic Directions Committee is gathering and synthesizing data and information and drafting documents for the Advisory Committee, and it will benefit from your perspective and involvement.

I also appreciate your willingness to create and chair a Faculty Advisory Council to help support the work of the Strategic Directions Committee. As we have discussed, our mutual goal is for you to provide a conduit for crucial academic input into the strategic planning process. To be effective, the Faculty Advisory Council should be representative of faculty across the UNC system, with special consideration given to the geographic spread of the campuses, as well as the breadth of academic disciplines resident within the University. I hope that you will meet regularly throughout this process.

I understand that you are already working closely with my staff to prepare for the October 9, 2012, meeting of the Strategic Directions Committee. We will continue to provide you and the Faculty Advisory Council advance notice of all meetings, as well as access to the Strategic Directions Committee pre- and post-meeting materials. As our work moves forward, I know that you will communicate regularly with the UNC Faculty Assembly Executive Committee, which will be responsible for ensuring effective communications among the Faculty Advisory Council, the Faculty Assembly, and the faculty at large. We will make every effort to make the Spangler Center is available to you for Faculty Advisory Council meetings, and, when available, we can also offer the use of video- or tele-conference services to facilitate full member participation.

Again, thank you for partnering with me to enable greater faculty participation in the strategic planning process.

Sincerely,

A handwritten signature in black ink, appearing to read "Tom W. Ross". The signature is fluid and cursive, with a large initial "T" and "R".

Thomas W. Ross